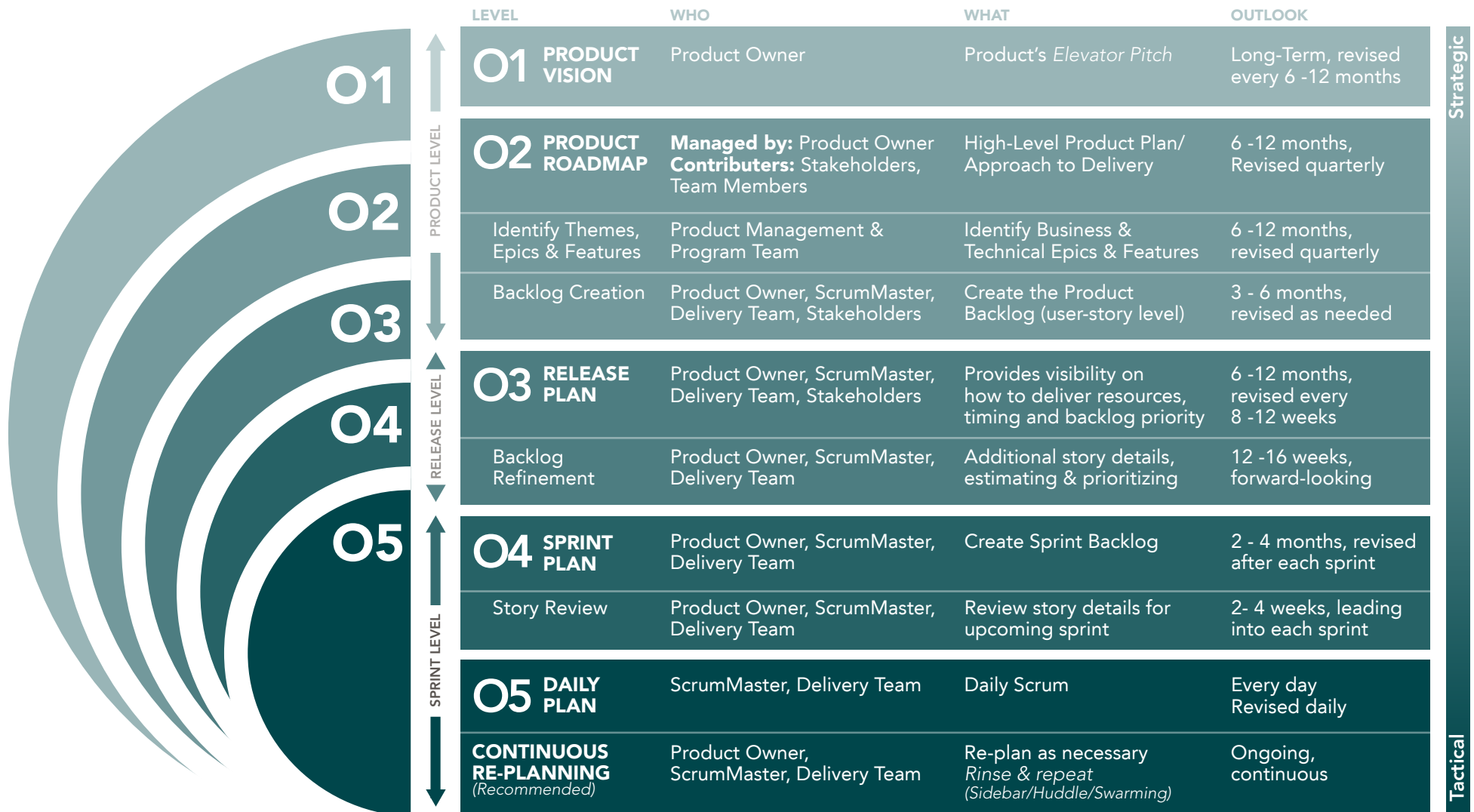


SCRUM PLANNING HORIZON

FIVE LEVELS OF PLANNING



SCRUM + 5 LEVELS OF PLANNING

O1 PRODUCT VISION

O2 PRODUCT ROADMAP

Q 1 Q 2 Q 3 Identify Themes Epics & Features

Security Admin	Fulfill Admin	Admin
	Security	

PRODUCT BACKLOG

High Priority

Low Priority

BACKLOG REFINEMENT

Consistent Product Backlog refinement is key. The PO works with the team to prioritize and update backlog items.

To consider: Stories, priorities, story points, velocity, customer/PO input

Continuous Integration can save significant time.

O3 RELEASE PLANNING

Sprint 1	Sprint 2	Sprint 3
Story A	Story A	Story A
Story B	Story B	Story B

VALIDATION

Validate the product against Product Vision & Roadmap

RELEASE!

The product increment(s) are ready to add customer value.

STORY REVIEW

Review backlog items to ensure they are "ready" for the next sprint.



SPRINT CLOSE-OUT

DEMO

Demo product to PO and Stakeholders

SPRINT REVIEW

Agree as a team what was "done". Feedback and new ideas are exchanged. PO makes changes to backlog.

RETROSPECTIVE

Team reflects and commits to improving in the next sprint.

Complete *n* times

Verify the team is on track to deliver the commitment made during Sprint Planning.

Escalate impediments, rather than solving them, and find opportunities to swarm.

O5 DAILY PLANNING

2-4 WEEKS

O4 SPRINT PLANNING

Story 1	Task 1	Task 2
Story 2	Task 1	Task 2
Story 3	Task 1	Task 2

Team members plan and commit to what they can deliver during the time-boxed period.